10 February 2020

The Manager, Listings
Australian Securities Exchange
ASX Market Announcements
Exchange Centre
20 Bridge Street
Sydney   NSW   2000

Dear Sir

Re-activation of Dividend Reinvestment Plan (DRP)

Boral has today announced that the DRP will be reactivated with effect from the FY2020 interim dividend to be paid on 15 April 2020.

As previously announced, a 1.5% discount will apply to the DRP for the interim dividend. Over the upcoming week election forms will be sent to shareholders to assist them to elect to participate in the DRP or change their pre-existing elections.

DRP elections and variations must be made by no later than 5pm on Tuesday 17 March 2020 to be effective for the interim dividend.

In accordance with ASX Listing Rule 3.10.8, the DRP Rules are enclosed. Rule 6.3 has been amended to provide the Board with more flexibility to determine the DRP pricing period from dividend to dividend.

As previously announced the DRP will be underwritten. In accordance with ASX Listing Rule 3.10.9, details about the underwriting agreement are provided in Annexure A.

Yours faithfully

Dominic Millgate
Company Secretary

Encl. Amended DRP Rules
Annexure A – Details of underwriting agreement (ASX Listing Rule 3.10.9)

<table>
<thead>
<tr>
<th>Name of the underwriter / guarantor</th>
<th>Macquarie Securities (Australia) Limited</th>
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<tbody>
<tr>
<td>Extent of the underwriting / guarantee</td>
<td>Fully underwritten</td>
</tr>
<tr>
<td>Fee, commission or other consideration (including any discount the underwriter receives)</td>
<td>N/A</td>
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<tr>
<td>Summary of significant events that could lead to the underwriting being terminated</td>
<td>Events that could trigger a right to terminate include:</td>
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<td>• breach of the agreement by Boral;</td>
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<td>• Boral alters its capital structure;</td>
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<td>• certain material changes in Boral’s circumstances;</td>
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<td>• certain regulatory action in relation to Boral;</td>
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<td>• the ASX200 falls by 10% or more;</td>
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<td>• material hostilities or terrorist acts or political disruptions;</td>
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<td>• material changes in law or moratoriums that affect the DRP or financial markets.</td>
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Dividend Reinvestment Plan Terms and Conditions

The following terms and conditions apply to the Dividend Reinvestment Plan ("the DRP") of Boral Limited ("Boral").

1. The DRP

The DRP is a means by which Boral shareholders may elect to receive ordinary shares in the capital of Boral ("Shares") instead of cash dividends declared by Boral in respect of all or part of their shareholdings.

2. Participation

Participation in the DRP is optional and open to all holders of Boral Shares ("Shareholders") except those Shareholders whose addresses (as they appear in the share register of Boral) are in countries where regulations make it impracticable in the opinion of Boral for them to participate. Participation may be varied or terminated at any time in accordance with the procedures set out in paragraphs 10, 11 and 13. "Participant" means a Shareholder participating in the DRP.

3. Applications

Applications to participate in the DRP will be made on the appropriate Application Form and subject to the terms and conditions of the DRP current at the date of application. If a duly completed Application is received by Boral on or before the first business day following the record date for a dividend (or such other date determined by the Board to be the last date to elect to participate in the DRP for a dividend) ("Last Election Date"), participation in the DRP will commence with effect for that dividend. Applications received after the Last Election Date for a dividend will not be effective for that dividend but will be effective for subsequent dividends.

For the purposes of this paragraph, “business day” has the same meaning as in the ASX Listing Rules.

4. Degree of Participation

Participation in the DRP may be full or limited.

**Full participation** applies in respect of all of the Participant's Shares from time to time howsoever acquired.

**Limited participation** applies in respect of a specific number of Shares nominated by the Participant and being less than the Participant's total number of Shares. However, if, at the relevant record date for determining entitlements to payment of a dividend, the number of Shares held by the Participant is less than the nominated number then the provisions of the DRP will in respect of that dividend apply only to such lesser number of Shares.

In the event that an Application Form does not indicate the degree of participation, it will be deemed to be an application for full participation.
5. **Limits on Participation**

The minimum number of Shares which may participate in the DRP is 100 Shares.

The Directors may create, change or remove a maximum number of Shares which may participate in the DRP from time to time. The creation of any such maximum limit or any change to it will be announced by Boral before the record date for any dividend payment to which it relates.

6. **Operation of the DRP**

6.1 **Entitlement to Additional Shares**

Each dividend payment to a Participant in respect of Shares subject to the DRP will be applied by Boral on the Participant's behalf to additional Shares. However, any amount so payable on Shares which a Participant has nominated as participating in the DRP and which Boral is entitled to retain or otherwise has a charge over in accordance with the Constitution of Boral or other requirements of law will not be available for the purpose of participating in the DRP.

6.2 **Issue New Shares or Purchase Existing Shares**

The Directors in their absolute discretion will determine, with respect to the operation of the DRP for any dividend, whether to issue new Shares or to cause the purchase and transfer of existing Shares, or to apply a combination of both options, to satisfy Boral's obligations under the DRP.

If the Directors determine to cause the purchase of Shares and their transfer to Participants, the Shares may be acquired as the Directors consider appropriate. Boral, if it so chooses, may create a trust (of which Participants are the beneficiaries) to acquire the Shares and then transfer or sell such Shares to the Participants.

6.3 **Price**

Shares provided under the DRP will be at a price being the arithmetic average of the daily volume weighted average price of all Shares sold on the Australian Securities Exchange ("ASX") on each of the ten trading days (or such other period as the Board may determine from time to time) commencing on the second trading day after the record date of Boral's share register for determining entitlements to payment of the dividend (or such other date determined by the Board from time to time), at such discount (if any) as the Directors determine, not exceeding 7.5% (the "Price").

The arithmetic average of the daily volume weighted average price per Share will be calculated excluding all off-market trades, including but not limited to transactions identified in accordance with the ASX Operating Rules as ‘Special Crossings’, ‘Crossings’ prior to the commencement of the ‘Open Session State’, any overseas trades or trades pursuant to the exercise of options over Shares, and any overnight crossings or other trades that Boral determines to exclude on the basis that the trades are not fairly reflective of supply and demand.

6.4 **DRP Account**

In respect of each Participant, Boral will establish and maintain a DRP Account. At the time of each dividend payment, Boral will for each Participant:

(a) determine the amount of the dividend payable to the Participant in respect of the Participant's participating Shares and credit that amount to the Participant's DRP Account;

(b) determine (where applicable and practicable) the Australian withholding tax in respect of that dividend, and any other sum that Boral is entitled or required to
retain in respect of the participating Shares, and debit that amount from the Participant's DRP Account;

(c) determine the maximum number of additional fully paid Shares in accordance with the entitlement formula outlined in clause 6.6 utilising the whole balance of the DRP Account, including the cash balance carried forward from previous dividend payments;

(d) on behalf of the Participant subscribe for or otherwise acquire, in terms of the deemed direction described in clause 6.5 below, and allot or transfer that number of fully paid Shares calculated in accordance with clause 6.4(c) above and debit the Participant's DRP Account with the amount calculated as the Price multiplied by the number of allotted or transferred Shares; and

(e) retain in the Participant's DRP Account and carry forward, without interest, any cash balance remaining to be applied in the manner set out above to be added to the next dividend unless participation in the DRP is terminated in accordance with clause 10.

6.5 Deemed Directions by Shareholder

A Shareholder who applies to participate in the DRP will, in making his or her application, be deemed to have directed Boral to apply such monies towards subscription for or other acquisition of the number of Shares as is determined by the application of the formula in clause 6.6.

6.6 Entitlement Formula

In respect of participating Shares, on each dividend payment date, subject to clause 6.7, the Directors will allot or cause to be transferred to each Participant that number of Shares determined by the application of the following formula:

\[
\frac{(S \times D) + B}{C}
\]

where:

S is the number of participating Shares held by the Participant on the relevant record date;

D is the amount of the dividend per participating Share declared by the Directors payable on that dividend payment date, LESS any applicable Australian withholding tax in respect of that dividend, and any other sums that Boral is entitled or required to retain in respect of the participating Shares. The resultant amount being expressed in terms of cents, with fractions of cents rounded to the nearest cent;

B is the carry forward residual (if any) in the Participant's DRP Account from previous dividends; and

C is the Price.

Where a fraction of a Share would result from the calculation of a Participant's entitlement under this clause, the Participant's entitlement will be rounded down to the nearest whole number of Shares.
6.7 Fractions of Shares

Where a fraction of a Share would result from the calculation of a Participant's entitlement under clause 6.6, the value of that fraction of a Share will be carried forward in the Participant's DRP Account, without interest, to be applied towards the calculation at the time of the next dividend. The amount carried forward will be detailed in the dividend statement referred to in clause 9.

The value of a fraction of a Share will be calculated in accordance with the following formula:

\[ F \times C \]

where:

F is the fraction of a Share resulting from the calculation in clause 6.6; and
C is the Price.

7. Shares to be allotted under the DRP

Shares to be allotted under the DRP will be allotted within the time required by the listing requirements of ASX.

Shares allotted under the DRP will, from the date of allotment, rank equally in all respects with all other fully paid Shares in Boral.

8. Costs to Participants

No brokerage, commissions, stamp duty or other transaction costs will be payable by a Participant in respect of the application for or allotment or acquisition of Shares under the DRP.

9. Statements to Participants

Boral will send to each Participant a statement as at each dividend payment providing the following details of transactions recorded in the Participant's DRP Account:

(a) (number) the number of the Participant's participating Shares subject to the DRP as at the record date;

(b) (dividend) the aggregate amount of the dividend(s) payable to the Participant in respect of the Participant's participating Shares;

(c) (allotment or transfer) the number of Shares allotted or transferred under the DRP to the Participant on that dividend payment date and the Price at which those Shares were allotted or transferred;

(d) (carry forward) the residual cash balance carried forward in the Participant's DRP Account (if any) as calculated in clause 6.7;

(e) (total holding) the Participant's total holding of participating Shares after that allotment or transfer; and

(f) (other) any information prescribed by Australian taxation laws.
10. Alteration and termination of participation

A Participant may at any time vary the degree of participation or may terminate participation in the DRP by giving notice to Boral.

The receipt by Boral of notice of the death of a Participant will terminate such participation in the DRP by that Participant and any other Participant with whom such Participant was a joint Participant.

Where a Participant disposes of his/her full holding, his/her participation in the DRP will terminate on the date of the last transaction registered.

11. Reduction when no notice given

When a Participant with limited participation disposes of a number of Shares, and does not notify Boral otherwise, the shares being disposed of will to the extent possible be taken to be shares not participating in the DRP.

12. DRP Account Residual

In the event of termination of participation in the DRP by a Participant, as outlined in clause 10, any residual positive balance in the Participant's DRP Account at that time will be paid by cheque or direct credit to the Participant.

Alternatively, Boral may elect to donate such residual positive balance in the Participant's DRP Account at that time to a registered charity selected by it and in such event, Participants will not be issued with a receipt in relation to such donation.

13. Modification and termination of the DRP

The DRP may be modified, suspended or terminated by the Directors at any time by giving notice to the ASX. In the case of a modification, Participants will be deemed to have accepted the modification and to participate on the changed terms unless and until they direct otherwise by notice to Boral.

The accidental omission to give notice of modification, suspension or termination to any Participant or the non-receipt of any notice by any Participant will not invalidate the modification, suspension or termination of the DRP.

14. ASX listing

Boral will make application for Shares allotted under the DRP to be listed for quotation on the official list of ASX.

15. Applications and Notices

Applications and notices to Boral shall be in writing (or where Boral so permits, in electronic form) and in such form as Boral may from time to time require. Such applications and notices will be effective upon their receipt by Boral subject to:

(a) the current terms and conditions of the DRP;

(b) in the case of applications, acceptance by Boral; and
(c) receipt by Boral before the relevant books closing date of Boral's share register for determining entitlements to payment of a dividend, or, in the case of an Application to participate under paragraph 3, on or before the Last Election Date. Applications or notices received after such date will not be effective for that dividend but will be effective for subsequent dividends.

16. General

The DRP and its operation will be governed by the laws of the State of New South Wales. Boral reserves the right to waive strict compliance with any of the terms and conditions of the DRP.

17. Taxation

Boral takes no responsibility and assumes no liability for any taxation liabilities of Participants in the DRP. Shareholders should obtain their own taxation advice regarding participation in the DRP.